



# ReSPA

Regional School  
of Public Administration

## Fifth Meeting of the Public Administration Reform (PAR) Network

13-14 October 2016, ReSPA (Danilovgrad)

## Introduction

During its six years working history ReSPA has established number of working groups devoted to particular and specific topics within overall broad framework of Public Administration Reform (Ethics and Integrity, Human resources Management and Development, eGovernment, Public Private Partnership, Public Procurement, Administrative Law and Administrative Justice, etc). Since all of the networks have specific purpose within the overall PAR efforts, PAR network has an important holistic approach to all ReSPA's activities.

PAR network has opportunity to exchange regional and broader experiences, challenges and best practices in carrying out the necessary reforms and to build a platform which will allow countries to effectively exchange the state of play, targeted goals and priorities, examples of successful implementation and critical challenges. Through these activities ReSPA's Members are able to exchange information on PAR and strengthening the administrative capacities as required by the European integration process in their countries respectively.

In July 2016 ReSPA received new EC grant which opened possibilities for implementation of new set of activities framed with Programme of Work 2016-2017. Therefore the 5th meeting of PAR Network will be the first within the new programming period and agenda of the meeting includes necessary information on ongoing and planned activities within new Programme of Work 2016-2017 which is developed in accordance with new Description of the Action financed by EC grant. This action has the following *overall objective*: The public administration in the ReSPA Members has improved its services to citizens and businesses; and *specific objective* is: The capacity of the public administration in ReSPA Members has been strengthened to advance in the European Integration process, sustain the public administration reform agenda and carry out the SEE 2020 Strategy of Government Growth. These objectives will be achieved through the following three components which are directly connected with three pillars of ReSPA Programme of Work for 2016-2017:

1. European Integration Pillar: Increased capacity of public administration in the ReSPA Members necessary for successful conducting of the European Integration process;
2. Public Administration Reform Pillar: Facilitated and enhanced cooperation and exchange of experience in Public Administration Reform and European Integration activities in ReSPA Members;
3. Governance for Growth Pillar: Ensured effective coordination of the implementation of the Governance for Growth pillar of the SEE 2020 Strategy.

The high importance of administrative capacities criteria within EU conditionality calls for strong commitment of ReSPA and its members to European Principles of Public Administration. Therefore ReSPA in new Programme of Work 2016-2017 organizes its activities in the area of Public Administration Reform in accordance with the structure of these principles. Therefore within the PAR pillar ReSPA will work on the following topics:

1. Strategic Framework for PAR
  - 1.1. Contribution to right-sizing for optimization of PA in ReSPA Members
  - 1.2. Support to improvement of financial planning for implementation of PAR strategies in ReSPA Members
2. Policy Development and Coordination
  - 2.1. Strengthening capacities for PAR coordination
  - 2.2. Enhancement the Better Regulation efforts in the area of PA legislation and Administrative Law
3. Public Service and Human Resource Management (HRM)
  - 3.1. Improvement the data quality in public administration
  - 3.2. Contribution to the process of prevention of corruption
  - 3.3. Support to dynamic and citizen-oriented Human Resource capacity in public administration
4. Accountability
  - 4.1. Contribution to the development of Administrative Justice in ReSPA Members
5. Service Delivery
  - 5.1. Support the introduction of new general administrative procedures
  - 5.2. Contribution towards simplification of administrative procedures
  - 5.3. Support to transparency through open data and open government
  - 5.4. Contribution to the enhancement of quality in public administration and public services
6. Public Financial Management
  - 6.1. Enhancement the efficiency of Public Procurement
  - 6.2. Increasing the capacities for Public Private Partnerships
  - 6.3. Improvement of Public Internal Financial Control (PIFC)

PAR Network members will have chance to be informed on all planned activities within PAR pillar, but also on other two pillars: European Integration pillar and Governance for Growth pillar.

Therefore, particular attention at the meeting will be devoted to preparation of the ReSPA annual Conference and Comparative Study related to this devoted to Optimization of the Public Administration within ReSPA Members. Important segment of the meeting will be presentations and broad discussion on the needs for establishment of new working groups within ReSPA. Second day of the meeting will be devoted to regular exchange of information on the most important activities within ReSPA working groups; such are WG on HRM, WG on Administrative Law and Administrative Justice, WG on eGovernment etc.

## DRAFT PROGRAMME

Thursday, 13 October 2016

|       |   |       |  |
|-------|---|-------|--|
| 09.30 | - | 09.45 | Registration   |
| 09.45 | - | 10.00 | <b>Welcome, ratio and objectives of the meeting</b> <ul style="list-style-type: none"><li>- Adoption of the Agenda</li><li>- Welcome speech of Ratka Sekulovic, Director of ReSPA</li></ul>  |
| 10.00 | - | 10.30 | <b>Introduction of ReSPA PoW 2016-17</b> <ul style="list-style-type: none"><li>- Dragan Djuric, Programme Manager</li><li>- Discussion</li></ul>   |
| 10.30 | - | 11.15 | <b>Preparation of ReSPA Annual Conference and other upcoming activities</b> <ul style="list-style-type: none"><li>- Dragan Djuric, Programme Manager</li><li>- Goran Pastrovic, Programme Manager</li><li>- Discussion</li></ul>   |
| 11.15 | - | 11.45 | <i>Coffee Break</i>  |
| 11.45 | - | 13.00 | <b>Preparation of the Comparative study on Optimization of Public Administration</b> <ul style="list-style-type: none"><li>- Gordana Djurovic, lead expert</li></ul>   |
| 13.00 | - | 14.30 | <i>Lunch break</i>   |
| 14.30 | - | 15.15 | <b>Establishment of new Working Group for Public Internal Financial Control (PIFC)</b> <ul style="list-style-type: none"><li>- Introduction of Terms of Reference of new Working Group</li><li>- Dragan Djuric, Programme Manager</li><li>- Discussion</li></ul>   |
| 15.15 | - | 15.45 | <i>Coffee break</i>  |
| 15.45 | - | 16.30 | <b>Establishment of new Working Group for SEE2020 Strategy</b><br>Specific role of ReSPA regarding Effective Public Services Dimension of SEE 2020 Strategy as well as Competitiveness in South East Europe: A Policy Outlook 2018 <ul style="list-style-type: none"><li>- Introduction of Terms of Reference of new Working Group</li><li>- Dragan Djuric, Programme Manager</li><li>- Discussion</li></ul> |
|       |   |       | <i>End of first day</i>  |
|       |   |       | <i>Social Dinner.....</i>  |

## Friday, 14 October 2016

|       |   |       |   |
|-------|---|-------|---|
| 10.00 | - | 10.15 | Introduction  |
| 10.15 | - | 11.00 | <b>Presentation by the representatives of ReSPA Working Groups:</b><br>Presentation of Working Group on Administrative Law and Administrative Justice: Novelties in administrative legal framework<br>- Comparative Study on Legal Remedies in Administrative Procedure, 2016: Zorana Gajic |
| 11.00 | - | 11.30 | <i>Coffee break</i>   |
| 11.30 | - | 12.00 | Presentation of eGovernment Working Group: Recommendations related to Open Government and follow up activities based on the outputs of last ReSPA eGovernment study.<br>- Rozalinda Stojova, Member of the WG   |
| 12.00 | - | 12.30 | Presentation of HRM Working Group: Coaching as a modern tool of strengthening capacities with a special focus on senior level<br>- Fatos Mustafa, Seconded National Expert  |
| 12.30 | - | 13.00 | AOB and Conclusions   |
|       |   |       | Lunch and departure of participants   |